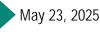


Research made to measure.

UK – Food Processing



BUY

HIGH RISI	K
------------------	---

Objective: €0.50

Positives —

- Good industry outlook
- Good management
- Strong brand presence
 Strong client relationship

Negatives —

- Low market penetration
- Inflation
- Competition risk
- Limited pricing power

Rapid Nutrition PLC Mkt expansion – PO €0.50…!

- ➤ Trading Call. We are maintaining our BUY HIGH RISK rating on Rapid Nutrition PLC (ALRPD.PA) and our price objective of €0.50 per share, based on a discounted gross profit (DGP) model using a 9.0% WACC and a 40.0x terminal value, which represents the mid-point of the peer range.
- Accumulation Opportunity. We continue to see limited downside risk at current levels and recommend accumulating, supported by the company's exposure to structural health and wellness trends and early traction in international markets.
- European Expansion. The company's entry into strategic discussions to expand the SystemLS brand into Europe is well-timed, as demand for science-backed, plant-based wellness products continues to rise, particularly in Germany, France, and the Nordics. Rapid Nutrition's competitive edge—clean-label formulations, clinical positioning, and value-based pricing—positions the brand well in a fragmented and premium-priced market.
- China Momentum. Following a recent discussion with management, we note a positive outlook on the China market, where initial traction and brand awareness are gaining momentum. Management expects this progress to lay the groundwork for deeper market penetration.
- The company anticipates that the current momentum in China should translate into meaningful volume or revenue contributions in the second half, supported by expanding distribution channels and increasing demand for wellness-oriented products.
- Revenue Growth. The subscription model should help the company promote the brand, gaining both market and consumer attention, which should drive revenue growth of 10.2% to AU\$1.970 million in 2025 and 12.2% to AU\$2.212 million in 2026.

Earnings/Share					.,	P/E Ratio
	Mar.	Jun.	Sep.	Dec.	Year	
2023	\$-	\$-	\$-	\$-	\$-	N/Ax
2024E	-	-	-	-	-	N/Ax
2025E	-	-	-	-	-	N/Ax
Market Profile	-					
52-Week Range		€0.01-0.09	EPS Growth	n Rate (3-Yrs)		N/A%
Avg. Volume (3 Month)	J. Volume (3 Month) 2,187,310		EBITDA Growth Rate (3-Yrs)			N/A%
Shares Outstanding		144,907 M	ROE (LTM)			N/A%
Market Capitalization		€579.6 M	Debt to Tota	al Cap.		0.0%
Floating Market Cap.		€579.6 M	Book Value	Per Share		€0.04
Institutional Owner.		0.0%	Indicated Dividend/Yield			€0.00/0.0%
Insider Holdings		N/A%	6 Revenue (LTM) \$A1,95		\$A1,953 MM	
Shares Float		100.0%	Shares Sho	rt		

ALRPD.PA: €0.004				
N100:	1,592.13			
CAC40:	7,864.44			
ALASI*:	885.97			

*Alternext All Share Index

Senior Equity Analyst Lenny Zephirin info@zephiringroup.com

Model Unchanged

We reiterate our positive investment view on the U.S. strategy, as the company's recent launch of a subscription-based model positions it well within the evolving health and wellness landscape. With its premium protein powder priced at \$30.48, the product is attractively placed in the \$20–60 category, offering a compelling value proposition compared to herbal alternatives priced at \$100–360 and prescription treatments ranging from \$900–1,500/month. The U.S. market entry aligns with rising consumer demand for affordable, natural health solutions, and the subscription model is expected to boost brand visibility and recurring revenue streams, supporting our forecast for 10.2% revenue growth to AU\$1.970 million in 2025, and 12.2% growth to AU\$2.212 million in 2026.

Exhibit 1. Rapid Nutrition PLC Financial Summary (in A\$ AUD = M {Thousands})							
	2021	2022	2023	2024	2025	2026	2027
Total Revenue	\$3,001.8	\$2,956.6	\$1,655.3	\$1,787.7	\$1,970.6	\$2,212.0	\$2,491.8
Gross Profit	1,956.3	2,113.2	380.3	1,019.0	1,221.8	1,371.4	1,594.7
EBITDA (Adj.)	361.3	(244.5)	(1,904.7)	(143.0)	(59.1)	44.2	124.6
Net Income	238.1	(8,797.3)	(2,015.4)	(141.0)	(57.1)	46.2	126.6
EPS	-	-	-	(\$0.00)	(\$0.00)	\$0.00	\$0.00
EBITDA per share	-	-	-	(\$0.00)	(\$0.00)	\$0.00	\$0.00
CFPS	-	-	-	(\$0.00)	\$0.00	\$0.00	\$0.00
Profit & Loss Statement							
Health & Supplemental Products	-	-	\$678.5	\$732.7	\$820.7	\$935.6	\$1,067.9
Plant Based	-	-	976.8	1,055.0	1,149.9	1,276.4	1,423.8
Closing Inventory	-	-	-	-	-	-	-
Total Revenue	\$3,001.8	\$2,956.6	\$1,655.3	\$1,787.7	\$1,970.6	\$2,212.0	\$2,491.8
Operating Expenses	1,045.5	843.4	1,275.0	768.7	748.8	840.5	897.0
Gross Profit	1,956.3	2,113.2	380.3	1,019.0	1,221.8	1,371.4	1,594.7
SG&A	1,594.9	2,357.7	2,285.0	1,162.0	1,280.9	1,327.2	1,470.1
EBITDA (Adj.)	\$361.3	(\$244.5)	(\$1,904.7)	(\$143.0)	(\$59.1)	\$44.2	\$124.6
EBIT	238.1	(8,797.3)	(2,015.4)	(141.0)	(57.1)	46.2	126.6
Net Int. Exp.	-	-	-	-	-	-	-
PBT	\$238.1	(\$8,797.3)	(\$2,015.4)	(\$141.0)	(\$57.1)	\$46.2	\$126.6
Income Tax	-	-	-	-	-	-	-
Net Inc. from Op.	\$238.1	(\$8,797.3)	(\$2,015.4)	(\$141.0)	(\$57.1)	\$46.2	\$126.6
Cash Flow							
Net Income	\$238.1	(\$8,797.3)	(\$2,015.4)	(\$141.0)	(\$57.1)	\$46.2	\$126.6
Other	(510.5)	7,496.1	463.4	213.5	213.0	212.5	212.0
Cash From Operations	(\$272.4)	(\$1,301.2)	(\$1,552.0)	\$72.5	\$155.9	\$258.7	\$338.6
Capital Expenditures	11.2	-	-	0.0	0.0	0.0	0.0
Dividend	-	-	-	-	-	-	-
Free Cash Flow	(\$261.3)	(\$1,301.2)	(\$1,552.0)	\$72.5	\$155.9	\$258.7	\$338.6
Cash From Financing	(117.2)	1,459.8	1,803.8	(25.0)	(25.0)	(200.0)	(300.0)
Net Change in Cash	(\$378.5)	\$158.6	\$251.8	\$47.5	\$130.9	\$58.7	\$38.6
Balance Sheet							
Cash	\$77.5	\$236.1	\$487.9	\$535.4	\$666.3	\$725.0	\$763.6
Total Assets	305.1	588.3	918.3	1,209.4	1,309.4	1,309.4	1,309.4
Total Debt	730.1	356.0	194.9	-	-	-	-
Shareholders' Equity	(909.8)	107.9	180.4	666.4	766.4	766.4	766.4

Source: Company data and The Zephirin Group, Inc. (ZGI) estimates

Company Description

Rapid Nutrition PLC (Euronext Paris: ALRPD.PA) is an innovative HealthTech company focused on advancing global health. We develop evidence-based, personalized nutrition solutions using advanced technologies, AI, and scientific research. The company's goal is to optimize nutrition, improve wellness, and support sustainable, healthier lifestyles worldwide. The company offers science-based health food supplements under the *Leisa's Secret* and *SystemLS* brands. It also provides oral antiviral therapy products to combat the flu and common cold under the name *Azurene*. In addition, the company offers online fitness streaming services under the name *DiCED*, which is currently available in approximately 54 countries. As of the end of 2023, Plant-Based products accounted for approximately 41.0%. The company distributes its products in the United Kingdom, Australia, the United States, Brazil, France, Italy, Switzerland, Saudi Arabia, Ghana, Japan, South Korea, China, Jamaica, and the Caribbean. The company's Australian subsidiary, Rapid Nutrition PLC, was incorporated in 2001. The U.K. parent company was incorporated in 2012 and is based in London, United Kingdom.

Risk

Risk to our investment conclusion and price objectives include: 1- a sharp decline of the global economy, 2- adverse consumer behavior change, 3- lower than expected market expansion, 4- liquidity and 5- high dependence on one market.

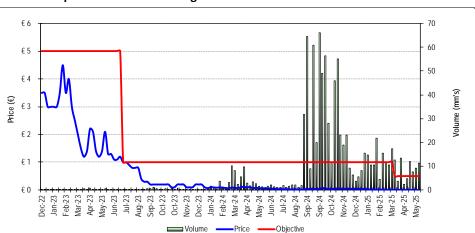


Exhibit 2. Rapid Nutrition PLC Rating Price Volume Chart*

Source: Industry data and The Zephirin Group, Inc. (ZGI) research *Split adjusted 1:1000

Date	Price	Target	Rating	Notable Reports
09-Feb-22	€0.03	€1.00	Buy SR	Emerging Growth – €1.00!
06-May-22	€0.07			The right path – €1.00!
16-Jun-22	€0.03			Remain Optimistic – €1.00!
30-Aug-22	€0.02			It's all about September!

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Rating System: STRONG BUY — The stock, securities or shares are expected to achieve a total return of 20% or more over the next 12-18 months, or are expected to outperform its industry and the S&P 500. BUY — The stock, securities or shares are expected to achieve a total return of 15% or more over the next 12-18 months, or are expected to outperform its industry peers and the S&P 500. HOLD — The stock, securities or shares are expected to achieve a total return of 10% or less, or are expected to perform in-line with its industry peers and the S&P 500 over the next 12-18 months. STRONG SELL — The stock, securities or shares are expected to underperform its industry peers and the S&P 500 over the next 12-18 months. STRONG SELL — The stock, securities or shares are expected to underperform its industry peers and the S&P 500 over the next 12-18 months. STRONG SELL — The stock, securities or shares are expected to underperform its industry peers and the S&P 500 over the next 12-18 months. STRONG SELL — The stock, securities or shares are expected to underperform its industry peers and the S&P 500 over the next 12-18 months. STRONG SELL — The stock, securities or shares are expected to underperform its industry peers and the S&P 500 over the next 12-18 months. STRONG SELL — The stock, securities or shares are expected to underperform its industry peers and the S&P 500 over the next 6-12 months. SUSPENDED — The stock, securities or shares are temporarily suspended due to market events that made coverage impracticable. Small and mid-sized company stocks involve greater risks than those customarily associated with larger companies.

Risk Rating: LOW RISK (LR) — Return of D-10%; MEDIUM RISK (MR) — Return of D-20%; HIGH RISK (HR) — Return of D-30% and SPECULATIVE RISK (SR) — Return of D-50%. Distribution of Rating: Strong Buy = D (D.D%); Buy = 16 (35.6%); Hold = 9 (20.0%); Sell = 3 (6.7%); Strong Sell = 4 (8.9%), Suspended = 13 (28.9%).

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